# TITAHI BAY SCHOOL

# **ANNUAL REPORT**

# FOR THE YEAR ENDED 31 DECEMBER 2019

**School Directory** 

**Ministry Number:** 

3045

Principal:

Kerry Delaney

School Address:

Kura Street, Titahi Bay, Porirua

School Postal Address:

PO Box 50441, Porirua, PORIRUA, 5240

School Phone:

04 236 8399

School Email:

office@titahibay.school.nz

### **Members of the Board of Trustees**

		How Position		Term Expires/
Name	Position	Gained	Occupation	Expired
Kerry Delaney	Principal	ex Officio	•	•
Lynette Renouf	Parent Rep	Elected		Jun 2019
Gaby Wesley- Smith	Parent Rep	Elected		Jun 2022
Ria Tomoana	Parent Rep	Elected	Research Manager - Tge Matawai	
Scott Hemsley	Parent Rep	Elected		Jun 2019
Sarah Campbell	Parent Rep	Elected	Governance Advisor- STA	Jun 2022
Anna McGavin	Parent Rep	Co-opted	Regional Manager - True North	Jun 2022
Leanne Parsons	Parent Rep	Co-opted		Jun 2019
Duncan Emo	Parent Rep	Co-opted	IT Project Manger	Jun 2022
Vanepale Sopoaga	Parent Rep	Appointed	Wgtn Regional Facilitator - ASB	Jun 2022
Abby Keplar	Parent Rep	Appointed	Adpos & Yield Manager - Metservice	Jun 2022
Sharon Thompson	Staff Rep	Elected	Teacher	Jun 2022
Jodene Gooch	Other	Appointed	BOT Secretary	Jun 2022

Accountant / Service Provider:

**Education Services Ltd** 

# **TITAHI BAY SCHOOL**

Annual Report - For the year ended 31 December 2019

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# **Titahi Bay School**

# Statement of Responsibility

For the year ended 31 December 2019

The Board of Trustees accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the principal and others as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the school's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2019 fairly reflects the financial position and operations of the school.

The School's 2019 financial statements are authorised for issue by the Board.

Sarah am bell Full Name of Board Chairperson	Kerry Delaray
Λ	Full Name of Principal
Signature of Board Chairperson	Signature of Principal
14 /5 / 20 Date:	14/5/20

# Titahi Bay School Statement of Comprehensive Revenue and Expense

For the year ended 31 December 2019

		2019	2019 Budget	2018
Davis	Notes	Actual \$	(Unaudited) \$	Actual \$
Revenue Government Grants	2	3,065,855	2,905,616	2,935,709
Locally Raised Funds	3	112,423	58,000	113,246
Interest income		17,127	12,000	23,932
	-	3,195,405	2,975,616	3,072,887
Expenses				
Locally Raised Funds	3	25,938	-	20,251
Learning Resources	4	2,306,638	2,230,429	2,183,248
Administration	5	142,143	122,630	129,660
Finance		2,067	700	3,517
Property	6	559,649	556,884	552,699
Depreciation	7	151,280	100,000	134,606
Loss on Disposal of Property, Plant and Equipment		3,503	400	-
	_	3,191,218	3,010,643	3,023,981
Net Surplus / (Deficit) for the year		4,187	(35,027)	48,906
Other Comprehensive Revenue and Expenses		-	-	-
Total Comprehensive Revenue and Expense for the Year	=	4,187	(35,027)	48,906

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.



# Titahi Bay School Statement of Changes in Net Assets/Equity

For the year ended 31 December 2019

	Notes	Actual <b>2019</b>	Budget (Unaudited) <b>2019</b> \$	Actual <b>2018</b> \$
Balance at 1 January		1,441,592	1,247,229	1,392,686
Total comprehensive revenue and expense for the year Capital Contributions from the Ministry of Education		4,187	(35,027)	48,906
Adjustment to Accumulated surplus/(deficit) from adoption of PBE IFRS	3 9	-		-
Equity at 31 December	24	1,445,779	1,212,202	1,441,592
Retained Earnings		1,445,779	1,212,202	1,441,592
Equity at 31 December		1,445,779	1,212,202	1,441,592

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.



# Titahi Bay School Statement of Financial Position

As at 31 December 2019

		2019	2019 Budget	2018
	Notes	Actual \$	(Unaudited) \$	Actual \$
Current Assets Cash and Cash Equivalents	8	344,476	E20 000	500 000
Accounts Receivable	9	139,762	529,098 157,722	508,622 158,185
GST Receivable	Ü	100,702	40,351	11,386
Prepayments		12,786	1,864	1,726
Inventories	10	843	812	666
Investments	11	307,862	2-	297,760
		805,729	729,847	978,345
Current Liabilities				
GST Payable		1,913	-	-
Accounts Payable	13	187,406	247,156	165,798
Revenue Received in Advance	14	3,000	*	-
Provision for Cyclical Maintenance	15	9,000	24,355	99,000
Finance Lease Liability - Current Portion	16	14,768	11,853	15,628
Funds held in Trust	17	-	8,863	17,736
Funds held for Capital Works Projects	18	65,125	-	5,700
		281,212	292,227	303,862
Working Capital Surplus/(Deficit)		524,517	437,620	674,483
Non-current Assets				
Property, Plant and Equipment	12	932,266	797,411	787,222
	-	932,266	797,411	787,222
Non-current Liabilities				
Provision for Cyclical Maintenance	15	8,000	-	7,000
Finance Lease Liability	16	3,004	22,829	13,113
	-	11,004	22,829	20,113
Net Assets	=	1,445,779	1,212,202	1,441,592
Equity	_	1,445,779	1,212,202	1,441,592
	_			

The above Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.



# Titahi Bay School Statement of Cash Flows

For the year ended 31 December 2019

Cash flows from Operating Activities	Note	2019 Actual \$	2019 Budget (Unaudited) \$	2018 Actual \$
Government Grants Locally Raised Funds Goods and Services Tax (net) Payments to Employees Payments to Suppliers Cyclical Maintenance Payments in the year Interest Paid Interest Received		776,534 115,423 13,299 (421,353) (341,704) (72,898) (2,067) 17,699	710,353 58,000 - (385,750) (387,653) - (700) 12,000	790,864 113,246 28,965 (393,925) (347,021) - (3,517) 24,412
Net cash from Operating Activities	_	84,933	6,250	213,024
Cash flows from Investing Activities Purchase of PPE (and Intangibles) Purchase of Investments  Net cash from Investing Activities	-	(294,639) (10,102) (304,741)	(100,500)	(142,621) (9,980) (152,601)
Cash flows from Financing Activities Finance Lease Payments Funds Administered on Behalf of Third Parties Funds Held for Capital Works Projects		(2,446) (17,736) 75,844	-	(8,437) 8,873 (175,585)
Net cash from Financing Activities		55,662	100	(175,149)
Net increase/(decrease) in cash and cash equivalents	=	(164,146)	(94,250)	(114,726)
Cash and cash equivalents at the beginning of the year	8	508,622	623,348	623,348
Cash and cash equivalents at the end of the year	8	344,476	529,098	508,622

The statement of cash flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries and the use of land and buildings grant and expense have been excluded.

The above Cash Flow Statement should be read in conjunction with the accompanying notes which form part of these financial statements.



## Titahi Bay School Notes to the Financial Statements For the year ended 31 December 2019

### 1. Statement of Accounting Policies

### a) Reporting Entity

Titahi Bay School (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a school as described in the Education Act 1989. The Board of Trustees (the Board) is of the view that the School is a public benefit entity for financial reporting purposes.

### b) Basis of Preparation

### Reporting Period

The financial reports have been prepared for the period 1 January 2019 to 31 December 2019 and in accordance with the requirements of the Public Finance Act 1989.

### Basis of Preparation

The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

### Financial Reporting Standards Applied

The Education Act 1989 requires the School, as a Crown entity, to prepare financial statements in accordance with generally accepted accounting practice. The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The school is considered a Public Benefit Entity as it meets the criteria specified as "having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders".

### Standard early adopted

In line with the Financial Statements of the Government, the School has elected to early adopt PBE IFRS 9 Financial Instruments. PBE IFRS 9 replaces PBE IPSAS 29 Financial Instruments: Recognition and Measurement. Information about the adoption of PBE IFRS 9 is provided in Note 28.

### PBE Accounting Standards Reduced Disclosure Regime

The School qualifies for Tier 2 as the school is not publicly accountable and is not considered large as it falls below the expenditure threshold of \$30 million per year. All relevant reduced disclosure concessions have been taken.

### Measurement Base

The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

### Presentation Currency

These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

### Specific Accounting Policies

The accounting policies used in the preparation of these financial statements are set out below.



### Critical Accounting Estimates And Assumptions

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

### Useful lives of property, plant and equipment

The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment as disclosed in the Significant Accounting Policies are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 12.

### Cyclical Maintenance Provision

A school recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision for cyclical maintenance. This provision relates mainly to the painting of the school buildings. The estimate is based on the school's long term maintenance plan which is prepared as part of its 10 Year Property Planning process. During the year, the Board assesses the reasonableness of its 10 Year Property Plan on which the provision is based. Cyclical maintenance is disclosed at Note 15.

### Critical Judgements in applying accounting policies

Management has exercised the following critical judgements in applying accounting policies:

### Classification of leases

Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the school. Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised.

### Recognition of grants

The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carryforward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

### c) Revenue Recognition

### Government Grants

The school receives funding from the Ministry of Education. The following are the main types of funding that the School receives;

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Use of land and buildings grants are recorded as revenue in the period the School uses the land and buildings. These are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown.

### Other Grants

Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.



### Donations, Gifts and Bequests

Donations, gifts and bequests are recorded as revenue when their receipt is formally acknowledged by the School.

### Interest Revenue

Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

### d) Use of Land and Buildings Expense

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes. This is a non-cash expense that is offset by a non-cash grant from the Ministry.

### e) Operating Lease Payments

Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

### f) Finance Lease Payments

Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

### g) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

### h) Accounts Receivable

Short-term receivables are recorded at the amount due, less an allowance for credit losses. The school applies the simplified expected credit loss model of recognising lifetime expected credit losses for receivables. In measuring expected credit losses, short-term receivables have been assessed on a collective basis as they possess shared credit risk characteristics. They have been grouped based on the days past due. Short-term receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include the debtor being in liquidation.

### **Prior Year Policy**

Accounts Receivable represents items that the School has issued invoices for or accrued for, but has not received payment for at year end. Receivables are initially recorded at fair value and subsequently recorded at the amount the School realistically expects to receive. A receivable is considered uncollectable where there is objective evidence the School will not be able to collect all amounts due. The amount that is uncollectable (the provision for uncollectibility) is the difference between the amount due and the present value of the amounts expected to be collected.

### i) Inventories

Inventories are consumable items held for sale and comprise of stationery and school uniforms. They are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is the estimated selling price in the ordinary course of activities less the estimated costs necessary to make the sale. Any write down from cost to net realisable value is recorded as an expense in the Statement of Comprehensive Revenue and Expense in the period of the write down.



### j) Investments

Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is not trivial.

### Prior Year Policy

Bank term deposits for periods exceeding 90 days are classified as investments and are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. After initial recognition bank term deposits are measured at amortised cost using the effective interest method less impairment.

Investments that are shares are categorised as "available for sale" for accounting purposes in accordance with financial reporting standards. Share investments are recognised initially by the School at fair value plus transaction costs. At balance date the School has assessed whether there is any evidence that an investment is impaired. Any impairment, gains or losses are recognised in the Statement of Comprehensive Revenue and Expense.

After initial recognition any investments categorised as available for sale are measured at their fair value without any deduction for transaction costs the school may incur on sale or other disposal.

### k) Property, Plant and Equipment

Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements to buildings owned by the Crown are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Property, plant and equipment acquired with individual values under \$250 are not capitalised, they are recognised as an expense in the Statement of Comprehensive Revenue and Expense.

Gains and losses on disposals (*i.e.* sold or given away) are determined by comparing the proceeds received with the carrying amounts (*i.e.* the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

### Finance Leases

A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the statement of financial position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the school will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

### Depreciation

Property, plant and equipment are depreciated over their estimated useful lives on a straight line basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:
Building Improvements
Furniture and Equipment
Information and Communication
Library Resources

5 years 8 years

20 years

10 years

Leased assets are depreciated over the life of the lease.



### I) Intangible Assets

Software costs

Computer software acquired by the School are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with subsequent maintenance or licensing of software are recognised as an expense in the Statement of Comprehensive Revenue and Expense when incurred.

Computer software licences with individual values under \$1,000 are not capitalised, they are recognised as an expense in the Statement of Comprehensive Revenue and Expense when incurred.

Computer software that the school receives from the Ministry of Education is normally acquired through a non-exchange transaction and is not of a material amount. It's fair value can be assessed at time of acquisition if no other methods lead to a fair value determination. Computer software purchased directly from suppliers at market rates are considered exchange transactions and the fair value is the amount paid for the software.

The carrying value of software is amortised on a straight line basis over its useful life. The useful life of software is estimated as three years. The amortisation charge for each period and any impairment loss is recorded in the Statement of Comprehensive Revenue and Expense.

### m) Impairment of property, plant, and equipment and intangible assets

The school does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

### Non cash generating assets

Property, plant, and equipment and intangible assets held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit.

### n) Accounts Payable

Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.



### o) Employee Entitlements

Short-term employee entitlements

Employee benefits that are due to be settled within 12 months after the end of the period in which the employee renders the related service are measured based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned to but not yet taken at balance date.

### Long-term employee entitlements

Employee benefits that are due to be settled beyond 12 months after the end of the period in which the employee renders the related service, such as long service leave and retirement gratuities, have been calculated on an actuarial basis. The calculations are based on:

- likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement, and contractual entitlement information; and
- · the present value of the estimated future cash flows.

### p) Revenue Received in Advance

Revenue received in advance relates to fees received from students and grants received where there are unfulfilled obligations for the School to provide services in the future. The fees are recorded as revenue as the obligations are fulfilled and the fees earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to international students, should the School be unable to provide the services to which they relate.

### q) Funds Held in Trust

Funds are held in trust where they have been received by the School for a specified purpose, or are being held on behalf of a third party and these transactions are not recorded in the Statement of Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

### r) Shared Funds

Shared Funds are held on behalf of a cluster of participating schools as agreed with the Ministry of Education. The cluster of schools operate activities outside of school control. These amounts are not recorded in the Statement of Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose.

### s) Provision for Cyclical Maintenance

The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the School, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision for cyclical maintenance represents the obligation the Board has to the Ministry and is based on the Board's ten year property plan (10YPP).

### t) Financial Assets and Liabilities

The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are categorised as "loans and receivables" for accounting purposes in accordance with financial reporting standards.

Investments that are shares are categorised as "available for sale" for accounting purposes in accordance with financial reporting standards.

The School's financial liabilities comprise accounts payable, borrowings, finance lease liability, and painting contract liability. All of these financial liabilities are categorised as "financial liabilities measured at amortised cost" for accounting purposes in accordance with financial reporting standards.



### u) Borrowings

Borrowings on normal commercial terms are initially recognised at the amount borrowed plus transaction costs. Interest due on the borrowings is subsequently accrued and added to the borrowings balance. Borrowings are classified as current liabilities unless the school has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

Grants determined by the Minister of Education for operational activities includes all items (core components) included in the Operational Funding notice.

Borrowings include but not limited to bank overdrafts, operating leases, finance leases, painting contracts and term loans.

### v) Goods and Services Tax (GST)

The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

### w) Budget Figures

The budget figures are extracted from the School budget that was approved by the Board at the start of the year.

### x) Services received in-kind

From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.

2	Go	verr	me	nt	Gran	nte

	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Operational Grants	637,834	604,353	615.354
Teachers' Salaries Grants	1,871,211	1,827,429	1,780,537
Use of Land and Buildings Grants	405,459	392,834	392,985
Assistive Technology Grant	_	_	1,304
Resource Teachers Learning and Behaviour Grants	5,640	-	2,738
Other MoE Grants	133,194	81,000	126,834
Other Government Grants	12,517	-	15,957
	3,065,855	2,905,616	2,935,709

### 3. Locally Raised Funds

Local funds raised within the School's community are made up of:

296di fando fallosa witani kilo denoris community die made up of.			
	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
Revenue	\$	\$	\$
Donations	25,929	22,000	20,750
Bequests & Grants	30,140	25,000	32,243
Activities	20,533	_	18,832
Trading	1,557	_	1,839
Fundraising	34,264	11,000	39,582
	112,423	58,000	113,246
Expenses			
Activities	18,283	-	10,081
Trading	1,600	-	1,377
Fundraising (Costs of Raising Funds)	6,055	-	8,793
	25,938	-	20,251
Surplus for the year Locally raised funds	86,485	58,000	92,995

### 4. Learning Resources

•	2019	2019 Budget	2018
	Actual \$	(Unaudited)	Actual \$
Curricular	98,793	116,500	114,913
Library Resources	21,736	20,000	28,654
Employee Benefits - Salaries	2,164,357	2,063,929	2,013,179
Staff Development	21,752	30,000	26,502
	2,306,638	2,230,429	2,183,248

### 5. Administration

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Audit Fee	6,374	7,330	6,277
Board of Trustees Fees	3,880	5,000	3,750
Board of Trustees Expenses	7,827	7,000	9,439
Communication	7,961	5,450	7,169
Consumables	3,185	6,750	2.744
Operating Lease	99	•	1,263
Other	9,305	11,350	11.237
Employee Benefits - Salaries	82,304	60,250	66,140
Insurance	6,208	3,000	6,641
Service Providers, Contractors and Consultancy	15,000	16,500	15,000
	142,143	122,630	129,660

### 6. Property

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Caretaking and Cleaning Consumables	10,851	8,750	8,632
Cyclical Maintenance Expense	(16,102)	15,000	1,000
Grounds	4,878	7,000	7,066
Heat, Light and Water	26,685	23,500	25,561
Rates	6,636	2,500	3,237
Repairs and Maintenance	44,908	38,000	42,951
Use of Land and Buildings	405,459	392,834	392,985
Security	2,501	2,000	739
Employee Benefits - Salaries	71,661	64,000	70,528
Contracts	2,172	3,300	· .
	559,649	556,884	552,699

The use of land and buildings figure represents 8% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

### 7. Depreciation

	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Building Improvements	34,429	18,718	25,196
Furniture and Equipment	54,624	37,778	50,851
Information and Communication Technology	42,739	29,469	39,667
Leased Assets	15,799	11,172	15,038
Library Resources	3,689	2,863	3,854
	151,280	100,000	134,606

### 8. Cash and Cash Equivalents

	2019	2019 Budget	2018
	Actual \$	(Unaudited)	Actual
Bank Current Account	149,169	529,098	90,400
Bank Call Account Short-term Bank Deposits	195,307	-	2,228 415.994
Cash equivalents for Cash Flow Statement	344,476	529,098	508,622

The carrying value of short-term deposits with maturity dates of 90 days or less approximates their fair value.

Of the \$344,476 Cash and Cash Equivalents, \$65,400 is held by the School on behalf of the Ministry of Education. These funds are required to be spent in 2020 on Crown owned school buildings under the School's Five Year Property Plan.

9. Accounts Receivable			
	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Receivables	938	1,567	938
Receivables from the Ministry of Education	2,903	_	-
Banking Staffing Underuse	-	38,935	26,865
Interest Receivable	1,406	2,458	1,978
Teacher Salaries Grant Receivable	134,515	114,762	128,404
	139,762	157,722	158,185
		7.7,7	100,100
Receivables from Exchange Transactions	2,344	4,025	2,916
Receivables from Non-Exchange Transactions	137,418	153,697	155,269
•	139,762	157,722	158,185
10. Inventories			
	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
Ob-ti-	\$	\$	\$
Stationery	843	812	666
	843	812	666
11. Investments			
The School's investment activities are classified as follows:			
	2019	2019 Budget	2018
		Budget	
	Actual		Actual
Current Asset		Budget (Unaudited)	
	Actual	Budget (Unaudited)	Actual
Current Asset	Actual \$	Budget (Unaudited)	Actual

### 12. Property, Plant and Equipment

2019  Building Improvements Furniture and Equipment Information and Communication Tecl Leased Assets Library Resources  Balance at 31 December 2019	Opening Balance (NBV)  \$ 326,705 294,294 125,380 28,368 12,475  787,222	Additions \$ 218,099 53,035 20,885 4,885 3,495 300,399	Disposals \$ (2,898) (605) (572) -	Impairment \$	Depreciation \$ - (34,429) - (54,624) - (42,739) - (15,799) - (3,689)	Total (NBV) \$ 510,375 289,807 102,921 16,881 12,282 932,266
2019				Cost or Valuation \$	Accumulated Depreciation \$	Net Book Value \$
Building Improvements Furniture and Equipment Information and Communication Leased Assets Library Resources				808,070 630,469 343,065 63,955 47,881	(297,695) (340,662) (240,144) (47,074) (35,599)	510,375 289,807 102,921 16,881 12,282
Balance at 31 December 2019			=	1,893,440	(961,174)	932,266
2018	Opening Balance (NBV)	Additions \$	Disposals \$	Impairment	Depreciation \$	Total (NBV)
Building Improvements Furniture and Equipment Information and Communication Tech Leased Assets Library Resources	348,375 286,032 85,568 35,391 14,545	3,526 59,113 79,479 8,015 1,785	- - - -	- - - -	(25,196) (50,851) (39,667) (15,038) (3,854)	326,705 294,294 125,380 28,368 12,475
Balance at 31 December 2018	769,911	151,918	En Control of the Con	ėv.	(134,606)	787,222
2018				Cost or Valuation	Accumulated Depreciation \$	Net Book Value \$
Building Improvements Furniture and Equipment Information and Communication Leased Assets Library Resources				589,972 606,498 384,215 62,894 59,064	(263,267) (312,204) (258,835) (34,526) (46,589)	326,705 294,294 125,380 28,368 12,475
Balance at 31 December 2018			_	1,702,643	(915,421)	787,222

### 13. Accounts Payable

13. Accounts Payable			
	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Operating Creditors	36,824	121,018	22,217
Accruals	6,374	5,919	6,188
Capital Accruals for PPE items	2,160	-,-,-	1,284
Employee Entitlements - Salaries	134,515	114,762	128,404
Employee Entitlements - Leave Accrual	7,533	5,457	7,705
		,	.,
	187,406	247,156	165,798
Payables for Exchange Transactions	187,406	247,156	165,798
Payables for Non-exchange Transactions - Taxes Payable (PAYE and Rates)	-	-	-
Payables for Non-exchange Transactions - Other	-	-	
	187,406	247,156	165,798
The carrying value of payables approximates their fair value.			4)
14. Revenue Received in Advance			
	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Income In Advance	3,000	~	-
	3,000	40	
15. Provision for Cyclical Maintenance			
	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	(Ollauditeu)	Actual \$
Provision at the Start of the Year	106,000	9,355	⊅ 105,000
Increase/(decrease) to the Provision During the Year	(16,102)	15,000	1,000
Use of the Provision During the Year	(72,898)	15,000	1,000
	(12,000)	-	-
Provision at the End of the Year	17,000	24,355	106,000
			The state of the s
Cyclical Maintenance - Current	9,000	24,355	99,000
Cyclical Maintenance - Term	8,000	- 1,000	7,000
	17,000	24,355	106,000

### 16. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment. Minimum lease payments payable:

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
All-1-4-dis-0-V	\$	\$	\$
No Later than One Year	14,768	11,853	16,545
Later than One Year and no Later than Five Years	3,004	22,829	13,410
	17,772	34,682	29,955

### 17. Funds held in Trust

	2019	2019 Budget	2018
Funds Held in Trust on Behalf of Third Parties - Current Funds Held in Trust on Behalf of Third Parties - Non-current	Actual	(Unaudited)	Actual
	\$	\$	\$
	-	8,863	17,736
	-	-	-
		8,863	17,736

These funds are held where the school is agent for representative amounts and therefore these are not included in the Statement of Comprehensive Revenue and Expense.

## 18. Funds Held (Owed) for Capital Works Projects

During the year the School received and applied funding from the Ministry of Education for the following capital works projects:

вот	
0040	losing llances
Refurbishment Classroom 12 & 13 completed (6,150) - (6,150)	Þ
Drain completed 14,050 - 14,050 -	-
Deck completed (2,200) - (2,200) -	_
Drain No 2	_
Warm Water Bathrooms in progress - 11,000 10,600 -	400
Driveway Reinstatement in progress - 10,500 10,775 -	(275)
Rm 9,10,11,Asbestos & Refurbish in progress - 75,000 10,000 -	65,000
Totals 5,700 114,548 55,123 -	65,125
Represented by: Funds Held on Behalf of the Ministry of Education Funds Due from the Ministry of Education	65,400 (275) 65,125
0040 10 1 10 10 10 10 10 10 10 10 10 10 10	osing ances
Refurbishment Classroom 12 & 13 in progress 93,401 135,152 234,703 -	(6,150)
Boiler <i>completed</i> - 14,330 14,330 -	(0,100)
Drain	14.050
Warm water toilets completed - 5,830 5,830 -	,
Deck in progress 2,200 -	(2,200)
Totals 93,401 179,362 267,063 -	5,700

### 19. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the school. The school enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and condition no more or less favourable than those that it is reasonable to expect the school would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.

### 20. Remuneration

Key management personnel compensation

Key management personnel of the School include all trustees of the Board, Principal, Deputy Principals and Heads of Departments.

	2019 Actual \$	2018 Actual \$
Board Members	4	Φ
Remuneration Full-time equivalent members	3,880 0.32	3,750 0.27
Leadership Team		
Remuneration Full-time equivalent members	339,957 3.00	410,708 4.00
Total key management personnel remuneration Total full-time equivalent personnel	343,837 3.32	414,458 4.27

The full time equivalent for Board members has been determined based on attendance at Board meetings, Committee meetings and for other obligations of the Board, such as stand downs and suspensions, plus the estimated time for Board members to prepare for meetings.

### Principal

The total value of remuneration paid or payable to the Principal was in the following bands:

	2019	2018
Colodo and Cilia Cilia (Cilia Cilia	Actual	Actual
Salaries and Other Short-term Employee Benefits:	\$000	\$000
Salary and Other Payments	140 - 150	130 - 140
Benefits and Other Emoluments	3 - 4	3 - 4
Termination Benefits	-	_

### Other Employees

The number of other employees with remuneration greater than \$100,000 was in the following bands:

Remuneration	2019	2018
\$000	FTE Number	FTE Number
100 - 110	-	-
-	0.00	0.00

The disclosure for 'Other Employees' does not include remuneration of the Principal.



### 21. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be trustees, committee member, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

	2019	2018
**** . 4 - 1	Actual	Actual
Total	-	-
Number of People		

### 22. Contingencies

There are no contingent liabilities (except as noted below) and no contingent assets as at 31 December 2019 (Contingent liabilities and assets at 31 December 2018: nil).

### Holidays Act Compliance - schools payroll

The Ministry of Education performs payroll processing and payments on behalf of school boards of trustees, through payroll service provider Education Payroll Limited.

The Ministry has commenced a review of the schools sector payroll to ensure compliance with the Holidays Act 2003. The initial phase of this review has identified areas of non-compliance: The Ministry has recognised an estimated provision based on the analysis of sample data, which may not be wholly representative of the total dataset for Teacher and Support Staff Entitlements. A more accurate estimate will be possible after further analysis of non-compliance has been completed, and this work is ongoing. Final calculations and potential impact on any specific individual will not be known until further detailed analysis has been completed

To the extent that any obligation cannot reasonably be quantified at 31 December 2019, a contingent liability for the school may exist.

### 23. Commitments

### (a) Capital Commitments

There are no capital commitments as at 31 December 2019 (Capital commitments at 31 December 2018: nil).

### (b) Operating Commitments

There are no operating commitments as at 31 December 2019 (Operating commitments at 31 December 2018: nil).

### 24. Managing Capital

The School's capital is its equity and comprises capital contributions from the Ministry of Education for property, plant and equipment and accumulated surpluses and deficits. The School does not actively manage capital but attempts to ensure that income exceeds spending in most years. Although deficits can arise as planned in particular years, they are offset by planned surpluses in previous years or ensuing years.



### 25. Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

Financial assets measured at amortised cost (2018: Loans and receivables)

Financial assets measured at amortised cost (2018: Loans and receivables)			
	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Cash and Cash Equivalents	344,476	529,098	508,622
Receivables	139,762	157,722	158,185
Investments - Term Deposits	307,862	-	297,760
Total Financial assets measured at amortised cost	792,100	686,820	964,567
Financial liabilities measured at amortised cost			
Payables Borrowings - Loans	187,406	247,156	165,798
Finance Leases	17,772	24.600	00.744
Painting Contract Liability	11,112	34,682	28,741
Taining Contract Elability	-	-	-
Total Financial Liabilities Measured at Amortised Cost	205,178	281,838	194,539
•			

### 26. Events After Balance Date

On March 11, 2020, the World Health Organisation declared the outbreak of COVID-19 (a novel Coronavirus) a pandemic. Two weeks later, on 26 March, New Zealand increased its' COVID-19 alert level to level 4 and a nationwide lockdown commenced. As part of this lockdown all schools were closed. While the disruption is currently expected to be temporary, there is a level of uncertainty around the duration of the closure.

At the date of issuing the financial statements, the school has been able to absorb the majority of the impact from the nationwide lockdown as it was decided to start the annual Easter School holidays early. In the periods the school is open for tuition, the school has switched to alternative methods of delivering the curriculum, so students can learn remotely.

At this time the full financial impact of the COVID-19 pandemic is not able to be determined, but it is not expected to be significant to the school. The school will continue to receive funding from the Ministry of Education, even while closed.

### 27. Comparatives

There have been a number of prior period comparatives which have been reclassified to make disclosure consistent with the current year.

At note 2 of the financial statements, the prior year figures have been revised to align with the coding reflected in the current year. Therefore the balance for Activities, and Fundraising differ from what was disclosed in the Approved financial statements for 2018. Activities revenue has decreased by \$26,688, and Fundraising has decreased by this same amount. No other balances are affected.

### 28. Adoption of PBE IFRS 9 Financial Instruments

In accordance with the transitional provisions of PBE IFRS 9, the school has elected not to restate the information for previous years to comply with PBE IFRS 9. Adjustments arising from the adoption of PBE IFRS 9 are recognised in opening equity at 1 January 2019. Accounting policies have been updated to comply with PBE IFRS 9. The main updates are:

- Note 9 Receivables: This policy has been updated to reflect that the impairment of short-term receivables is now determined by applying an expected credit loss model.
- · Note 11 Investments:

Term deposits: This policy has been updated to explain that a loss allowance for expected credit losses is recognised only if the estimated loss allowance is not trivial.

Upon transition to PBE IFRS9 there were no material adjustments to these financial statements



# Analysis of Variance Reporting

3045	I meet the high expectations of the school community through learning programmes based inalysis of data, which will result in improved learning outcomes for all students.	Il meet the high expectations of the school community through learning programmes based inalysis of data, which will result in improved learning outcomes for all students.	We aim to reduce this group from 20 to 10 students working Below expected levels within curriculum level by the end of year 3 in Maths	70.2	Below Pasifika Below Pakeha/Other	Year 2 3 (33%) 5 (15%)	The group of twenty Year 3 students working below our expected levels for them in mathematics will be tested further, using the new Primary Maths Assessment Tool created by Charlotte Wilkinson. Most of the 20 students are on SPRING into Maths programme in Term 1. They will also be in class targets. We aim to drop the number from 20 to 10 in Year 3 2019.	
School Number:	Our student achievement will meet the high expectations of the school community through learning program on quality assessment and analysis of data, which will result in improved learning outcomes for all students.	Our student achievement will meet the high expectations of the school community through learning program on quality assessment and analysis of data, which will result in improved learning outcomes for all students.	om 20 to 10 students working Below ex		Below Māori Be	Year 2 12 (43%)	idents working below our expected leve Assessment Tool created by Charlotte V ie in Term 1. They will also be in class t	
Titahi Bay School	Our student achievement will no quality assessment and and	Our student achievement will no on quality assessment and ana	We aim to reduce this group from year 3 in Maths	The 2018 Year 2 data	Below all ethnicities	Year 2 20 (27%)	The group of twenty Year 3 stuusing the new Primary Maths ASPRING into Maths programm in Year 3 2019.	Variance Reporting
School Name:	Strategic Aim:	Annual Aim:	Target:	Baseline Data:	The second second			

Actions What did we do?	Outcomes What happened?	Reasons for the variance Why did it happen?	Evaluation Where to next?
This group of 20 children were all a focus for extra learning in maths. They were all part of a SPRING into maths programme.  We kept this going all year a full SPRING into maths focus in terms?  1 and 2 to focus on number knowledge and understanding of additive strategies. Then a basic facts focus in terms 3 and 4. The teachers had identified that this was the area in number knowledge that they were making the slowest progress.  The average score on the timed basic facts test at the beginning of the term was 14/40.  The average score on the timed basic facts test at the beginning of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic facts test at the end of the term was 24/4.  The average score on the timed basic fact	We used Charlotte Wilkinson's Primary Maths Assessment Tool to measure the progress of SPRING. All children except one showed progress in being able to correctly answer the addition and subtraction problems We used a timed test to measure basic facts progress.  The average score on the timed basic facts test at the beginning of the term was 14/40  The average score on the timed basic facts test at the end of the term was 24/4  18 of the 20 identified children made at least 1 year's progress. 2 did not. 1 we have applied for ICS for, the other we are continuing to focus on in multiple areas including attendance. 4 Made accelerated progress and with 2 years progress are now at the expected level.  The cohort remains a focus in mathalisatins or the order.	We made progress with all children, especially in their confidence and attitude though not as much in their strategy stage as we had aimed for.  The children we targeted made good progress but had a lot of knowledge gaps especially in basic facts to fill before we could really move their strategy knowledge.  Due to spending so much time consolidating basic facts knowledge and some forward and backwards sequencing gaps we didn't make the strategy progress we had anticipated.	For SPRING Primary Maths Assessment wasn't the best pre and post assessment tool to use. What this assessment does not show is how the children progressed in their Maths knowledge such as, forwards and backwards sequence, number ID, basic facts to 10 and 20. JAM would have been a better assessment to show knowledge progress and we will use this in future. Make sure we track confidence and attitude towards a subject we are targeting. We are working with Julie Roberts from NZCER in 2020.
	working in curriculum level 1.		



# Analysis of Variance Reporting



School Name:	Titahi Bay School	Schoo	School Number: 3045	
Strategic Aim:	Our student achievement will meet the high expectations of the school community through learning progrequality assessment and analysis of data, which will result in improved learning outcomes for all students.	I meet the high expectations ysis of data, which will resul	s of the school comm It in improved learnin	Our student achievement will meet the high expectations of the school community through learning programs based on quality assessment and analysis of data, which will result in improved learning outcomes for all students.
Annual Aim:	Our student achievement will meet the high expectations of the school community through learning prographiality assessment and analysis of data, which will result in improved learning outcomes for all students.	I meet the high expectations ysis of data, which will resul	s of the school commit in improved learnin	Our student achievement will meet the high expectations of the school community through learning programs based on quality assessment and analysis of data, which will result in improved learning outcomes for all students.
Target:	We aim to reduce this group of year 5 in WRITING	from 16 to 10 students work	king Below expected	We aim to reduce this group from 16 to 10 students working Below expected levels within curriculum level by the end of year 5 in WRITING
Baseline Data:	2018 data (Year 4)			
	Below all ethnicities	Below Maori	Below Pasifika	Below Pakeha/Other
	Year 4 16 (20%)	Year 4 10 (32%)	Year 4 0	Year 4 6 (14%)

especially in their spelling knowledge and skills. We will run a targeted spelling program for them and make The group of sixteen Year 4 working below our expected levels for them in writing will be tested further, them in class priorities for our ongoing Writing PLD working with outside providers.

Maori will be the main focus as they are the group underperforming most.

Boys will be our second focus as more than half of the students struggling with writing from this group are boys. We need to engage these boys through the use of experiences, visuals, and culturally responsive writing

Variance Reporting S.

We aim to drop the number from 16 to 10 this year.

Actions What did we do?	Outcomes What happened?	Reasons for the variance Why did it happen?	Evaluation Where to next?
We prioritised these students and had them working in a small group using Joy Allcock's program learning the sounds of English and spelling rules. We identified after talking to some students that often spelling words or a lack of confidence to do so is what has held them back from getting more down on paper when writing. We also continued our work with Caron Watson and Andrea Piters (formerly of Auckland University) From Learning Solutions. This work was upskilling our teachers in their confidence in engaging and teaching our students how to write. A lot of work was done on modeling and using 'mentor texts' as examples of what good writing looks like and how to produce it.	a curriculum level (or one year worth of progress). 1 student made accelerated progress and making 2 years progress and making 2 years progress and making it to the level expected for his year group.  All of the students made progress in their spelling knowledge.  We did not meet our goal of moving 10 of the 16 students from below to at in writing this year.	We definitely made a difference for these students in their ability to encode words and put their ideas on paper.  We didn't get the outcome desired as we focused on one area of writing too much when giving extra support to these students.  They were more confident in writing the words but needed extra practice in developing sentences and enjoying writing.  The teaching of sounds is important for our writers and readers especially in our senior school if they have gaps in their knowledge which our testing shows that they do. We will continue to teach this.	We need to keep a record of student's confidence and attitude towards the subject they are being targeted in. Sometimes we can change attitudes in a year but the attainment takes longer to kick in.  We need to give these students short authentic writing tasks where it can have an immediate impact/or is fun and humorous to do.  Keep the sound work in class. All students will benefit from this work and it hasn't had an impact on the writing of these students in our senior school we would have liked for the amount of time put in.  We will plan collaboratively for writing in year 5/6 and bounce ideas about how to engage these students.
Ministry of Education   Analysis of Variance Reporting	orting		Learning Solutions in Term 1 and will be part of the Shine Project all year.



# Analysis of Variance Reporting



School Name:	Titahi Bay School	Š	School Number: 3045	
Strategic Aim:	Our student achievement will on quality assessment and ar	t will meet the high expectand analysis of data, which	Our student achievement will meet the high expectations of the school community through learning programmes based on quality assessment and analysis of data, which will result in improved learning outcomes for all students.	ough learning programmes based comes for all students.
Annual Aim:	Our student achievement will on quality assessment and an	t will meet the high expectand analysis of data, which	Our student achievement will meet the high expectations of the school community through learning programmes based on quality assessment and analysis of data, which will result in improved learning outcomes for all students.	ough learning programmes based comes for all students.
Target:	We aim to reduce this grant of year 2 in READING	oup from 23 to 10 students	We aim to reduce this group from 23 to 10 students working Below expected levels within curriculum level by the end of year 2 in READING	thin curriculum level by the end
Baseline Data:	2018 data (Year 1)			
	Below all ethnicities	Below Maori	Below Pasifika	Below Pakeha/Other
	Year 1 23 (34%)	Year 1 12 (50%)	Year 1 1 (17%)	Year 1 10 (27%)
	The group of 23 ch those who meet criter variance Reporting the remover the months.	ildren in year 1 working be ia will be prioritised for Res These children have beer ain focus as they are the g	The group of 23 children in year 1 working below our expected levels for them in reading will be tested further, those who meet criteria will be prioritised for Reading Recovery. We are also running Quick 60 and Early Words as variance Reporting interventions. These children have been prioritised for these programmes.  Naori will be the main focus as they are the group underperforming most.	ing Quick 60 and Early Words as

Actions What did we do?	Outcomes What happened?	Reasons for the variance Why did it happen?	Evaluation Where to next?
Of the 23 identified children: 2 have left our school 4 have been through Reading Recovery - each progressing at least 11 reading levels 12 of these children were put on the Early Words programme over the year with an average increase of 18 known sight words while on the programme. A further 11 of these students have been on the Q60 programme during the year. 4 Students have been involved in a small group learning the sounds of English 3 have been involved in a clay words programme aimed at helping children with dyslexia learning tendencies.	These children have increased in confidence. Of the remaining 21 children, 17 have made at least a year's progress (81%) 10 of the 22 are still reading at a level below that expected for their age. (48%) 3 of those are slightly below (a month or 2.) (14%) 4 are still significantly below. (19%) 10 are now working at the expected level for their age (48%) 1 is working at a level a year ahead of their age. (4%) Of those 12 Māori students below, 7 have moved to 'at' and 1 has left, leaving 4 reading at a level below what is expected for age.  The whole cohort has 81% reading at upper level 1 or level 2 of the curriculum.	The variety of support offered to these students allowed us to target their next learning steps on the way to being literate learners without enforcing a programme on students for an extended period of time that didn't have the desired impact.  Those 4 students who we were unsuccessful in moving at least 1 year's progress over the year were given opportunities in different terms to be part of different strategies. All took part Early Words and a Sounds based small group programme and 1 of them was also tried on the Clay words programme. All 4 were also on the RTLB roll in 2019 for Learning.  We will continue to use a variety of approaches to accelerate the reading learning of our year 2 students in reading. Whole words, sounds, small group reading and 1:1. This has the best chance of meeting the varying needs of our	There is going to be a focus on the teaching of sounds and decoding in our year 1 and 2 hubs in 2020 and a team leader with special skills in these areas have moved there to lead this.  We will continue with Reading Recovery as this makes the most difference for individuals. We will also continue with Early Words and Quick 60.  The 4 students who made limited progress we will continue to monitor and, with RTLB help, continue to search for strategies to unlock their potential.0.
winistry of Education   Analysis of Variance Reporting	porting	learners.	<u>New Zealand</u> Government
Planning for next year:			

Ł

### KIWI SPORT 2019 for Titahi Bay School 2019

Titahi Bay School recieved \$6081.12 in our Operational grant for 2019.

This was spent on

Water safety lessons \$1576

Wellington Hockey \$347

Interschool cross country \$152

Kelly Sports skills \$1150

Wellington Hockey \$52

Norths Rugby \$50

Buses for swimming \$417

Buses for Sports cluster \$315

Beach Education \$50

El Rancho \$2000

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# INDEPENDENT AUDITOR'S REPORT TO THE READERS OF TITAHI BAY SCHOOL'S FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

The Auditor-General is the auditor of Titahi Bay School (the School). The Auditor-General has appointed me, Chrissie Murray, using the staff and resources of Baker Tilly Staples Rodway Audit Limited, to carry out the audit of the financial statements of the School on his behalf.

### Opinion

We have audited the financial statements of the School on pages 2 to 21, that comprise the statement of financial position as at 31 December 2019, the statement of comprehensive revenue and expense. statement of changes in net assets/equity and statement of cash flows for the year ended on that date, and the notes to the financial statements that include accounting policies and other explanatory information.

In our opinion the financial statements of the School:

- present fairly, in all material respects:
  - o its financial position as at 31 December 2019; and
  - o its financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with the Public Sector - Public Benefit Entity Standards, Reduced Disclosure Regime.

Our audit was completed on 14 May 2020. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board of Trustees and our responsibilities relating to the financial statements, we comment on other information, and we explain our independence.

### Emphasis of Matter - COVID-19

Without modifying our opinion, we draw attention to the disclosures in note 26 on page 21 which outline the possible effects of the Alert Level 4 lockdown as a result of the COVID-19 pandemic.

### Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of the Board of Trustees for the financial statements

The Board of Trustees is responsible on behalf of the School for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand. The Board of Trustees is responsible for such internal control as it determines is necessary to enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Trustees is responsible on behalf of the School for assessing the School's ability to continue as a going concern. The Board of Trustees is also responsible for

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disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to close or merge the School, or there is no realistic alternative but to do so.

The Board of Trustees' responsibilities arise from the Education Act 1989.

### Responsibilities of the auditor for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

For the budget information reported in the financial statements, our procedures were limited to checking that the information agreed to the School's approved budget.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
  a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
  involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
  control.
- We obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the School's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Trustees.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board of Trustees and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We assess the risk of material misstatement arising from the Novopay payroll system, which may still
  contain errors. As a result, we carried out procedures to minimise the risk of material errors arising
  from the system that, in our judgement, would likely influence readers' overall understanding of the
  financial statements.



We communicate with the Board of Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

### Other information

The Board of Trustees is responsible for the other information. The other information obtained at the date of our report is the analysis of variance, a Kiwisport statement and a list of the Trustees, but does not include the financial statements, and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Independence

We are independent of the School in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1 (Revised): *Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with or interests in the School.

Chrissie Murray

Baker Tilly Staples Rodway Audit Limited

On behalf of the Auditor-General Wellington, New Zealand